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INVESTMENTS, ARTIFICIAL INTELLIGENCE AND SUSTAINABILITY CONFERENCE 2024

Power grid supply chain challenges: US dependence on foreign manufacturers

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The US Market 2020-2027

The US is expected to represent 17% of the total global LPT market.

The estimated US market value for LPTs in 2027 is USD 4 billion, while the global market value is around 24 billion.



Major drivers for the transformer market growth include:

(1) Upgrading Power Grid due to Aging infrastructure:

The average age of installed LPTs in the United States is approximately 38 to 40 years, and the suggested lifespan of a transformer is 20-25 years. Currently, more than 70% of U.S. LPTs are aged more than 25 years.

The US Market 2020-2027

GRIP Program: ttl \$ 10.5 billion

- Grid Resilience Utility and Industry grants
- Smart Grid Grants
- Grid Innovation Program



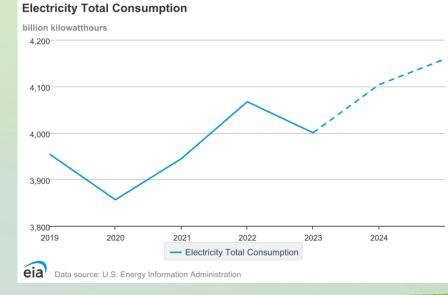
Transmission Facilitation Program: ttl 2.5 billion

- Tax credits for ramp up LPTs domestic manufacturing
- Nearshoring program

(2) Increasing demand in energy consumption – (EV – Growing economy)

EIA projected power demand will rise to 4,112 billion kilowatt-hours (kWh) in 2024 and 4,123 billion

kWh in 2025.

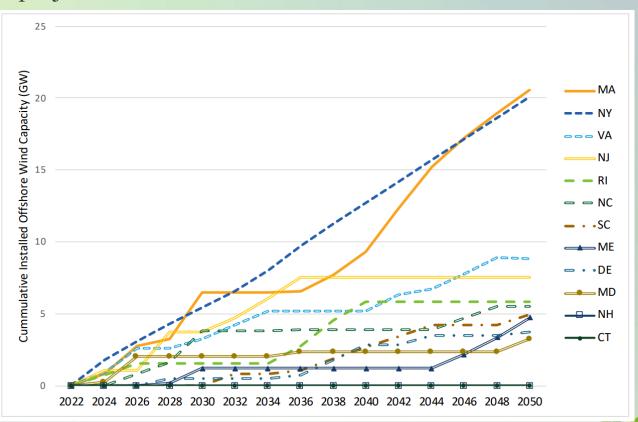




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The US Market 2020-2027

(3) Increased penetration of renewable energy (HVDC) New large offshore wind projects in the East Coast



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The US Market 2020-2027

As a result, forecast for U.S. demand for LPT based on this power rating will reach ~900 units in 2027.

But can the US meet the growing demand for new LPTs??







DOE 2022 REPORT – LPT Supply chain challenges

On Feb 2022, DOE Issued the Electric Grid Supply Chain Review: Large Power Transformers and High Voltage Direct Current Systems with the Analysis on the current US Power Grid and LPT market:



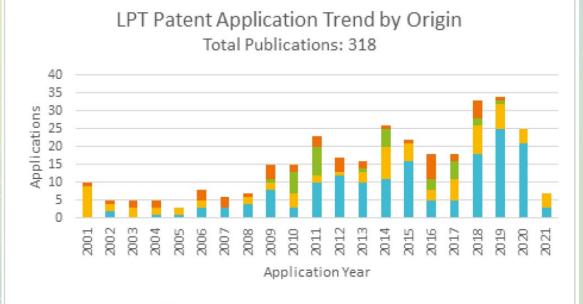
Lack of domestic LPT production capabilities: 80% of LPTs used in the US were imported



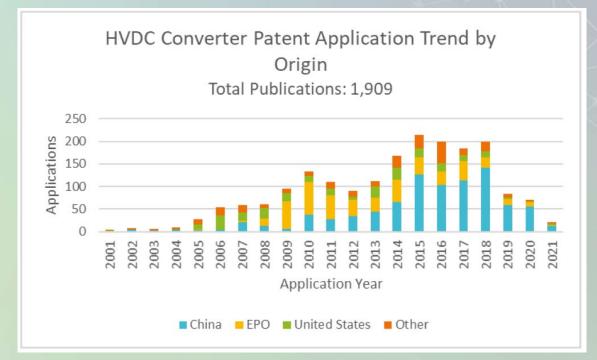
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DOE 2022 REPORT – LPT Supply chain challenges



China United States EPO Other





DOE 2022 REPORT – LPT Supply chain challenges



Over the past 3 years, the time between ordering a transformer and receiving it (lead time) has lengthened significantly, in some cases doubling or more.

Industry officials even reported that some manufacturers have stopped taking new orders entirely due to the existing backlog and corresponding delays.

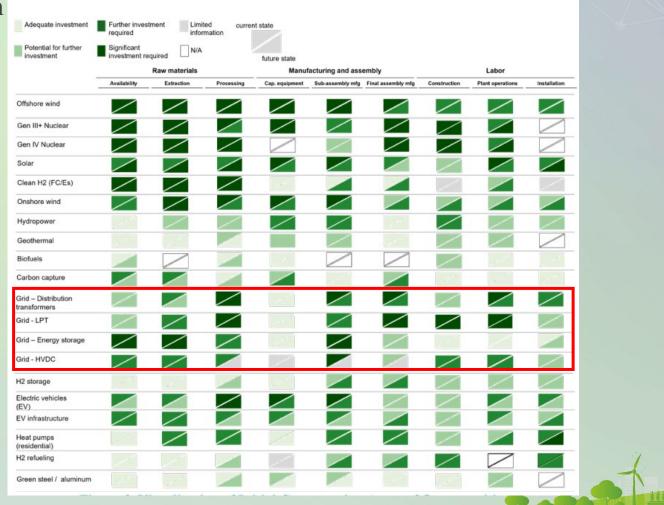


DOE 2022 REPORT – LPT Supply chain challenges

DOE concludes that Distribution Transformers, LPTs and HVDC Require either further or Significant investment to meet the immediate US Power Grid demands for the period 2022-2027.

Therefore, DOE determines that in the short term, relying on foreign LPTs is unavoidable.

Therefore, **Logistic Challenges** will play a key factor for the coming years in the supply of LPTs. Supply Chain Progress Report



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LPT Supply chain challenges



LPTs main Export countries to the US











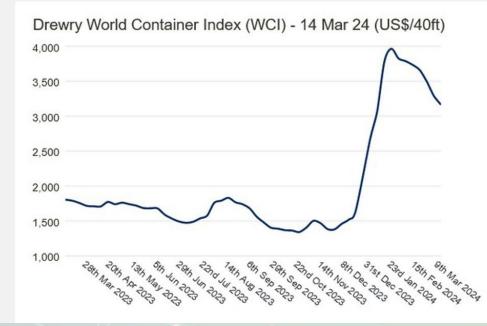


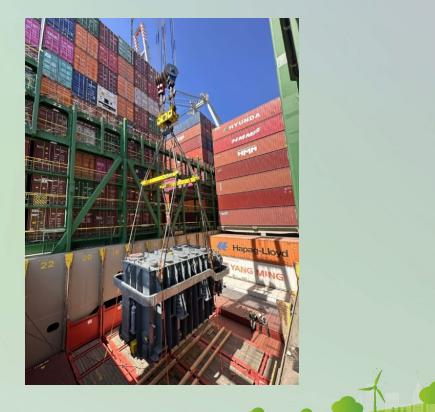
	Shipping transit times	
11% of LPTs	12-21 days	
7% of LPTs	11-16 days	
16% of LPTs	3-6 days	

LPT Supply chain challenges



Maritime transport of LPTs: vessels, routes and costs An LPT's weight is a key factor for transport cost RoRo Vessels / Container Vessels (LPTs weigthing 40MT – 150MT)





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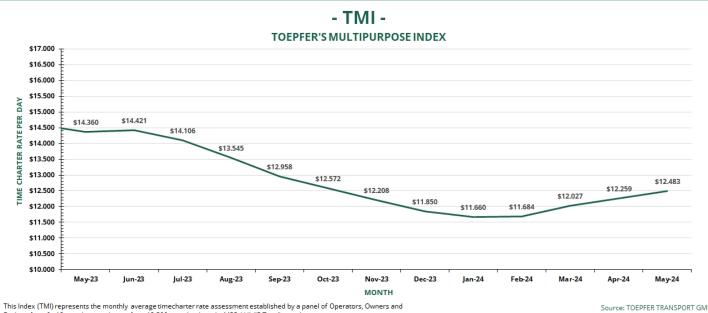
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LPT Supply chain challenges



Maritime transport of LPTs: vessels, routes and costs.

Multi Purpose Vessels (Heavy Lift Vessels) – LPTs weighting from 150MT to >400MT MPP Index has climbed for the fourth month in a row, landing at \$12,483 per day in May 2024. This represents a rise of 1.83 per cent month-on-month. The May 2024 figure was 13 per cent below the Index figure in May 2023.



Brokers for a 6 - 12 months timecharter for a 12.500 tons deadweight MPP / HL "F-Type" vessel.

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LPT Supply chain challenges



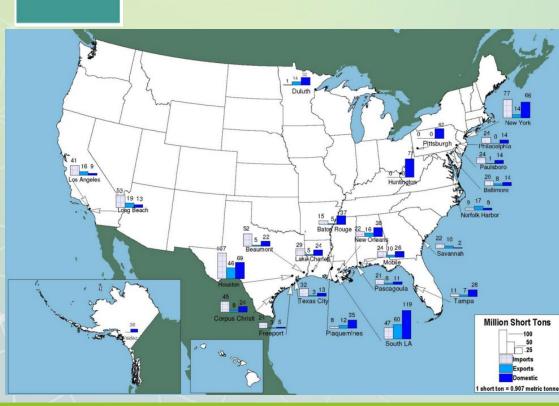
MPP Vessels	RoRo Vessels	Container vessels	
Worldwide service	Fixed routes and schedules	Fixed routes and schedules	
No weight limit for LPTs	Weight limited to ramp	Weight subject to flat rack	
Higher freight rates	Low freight rates	Low freight rates	
Shipper to nominate POL/POD	Fixed POL/POD as per schedule	Fixed POL/POD as per schedule	
2-3 months prenotice required	1 month pre-notice for liner	1-2 months pre-notice required	



LPT Supply chain challenges



Onshore transport in the US: Ports of Entrance



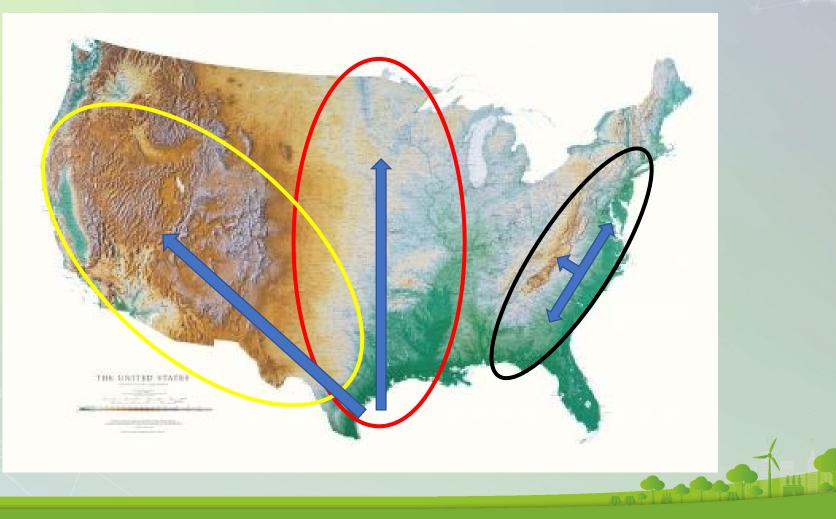
Main ports for LPTs	Rail	Ro-Ro	River barge	Limits
Newark, NJ	Х	X		Width – Rail
Baltimore, MD	Х	Х		Weight - Road
Charleston, SC	Х	X		Weight - Terminal
Brunswick, GA	Х	Х		Weight - Rail
New Orleans, LA	Х		Х	Height - Rail
Galveston, TX	Х	Х	Х	Weight - Terminal
Houston, TX	Х	Х		Height – Rail West
Long Beach, CA	Х			Weifht - Rail
Port Hueneme, CA		Х		Weight - Road

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LPT Supply chain challenges



Onshore transport in the US: Ports + Rail routes



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LPT Supply chain challenges

Onshore transport in the US: Rail

Logistical challenges

Rail transport constraints:

Less switching yards – longer trains = Longer transit times

Shortlines with limited weight capacity for heavy transformers

Shortage of heavy-duty railcars for transformers > 280MT

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LPT Supply chain challenges



Onshore transport in the US: Rail

Rail clearance pre-notice required by major US railroads:

7 6 5 4 3 2 1 0 2022 2023 2023 2024 Year

Pre-notice for clearance

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LPT Supply chain challenges



MVA Rating	Weight and Dim	Vessel type	Port constraints	Rail constraints
150	90tons (198,400lbs) 13ft W -20ft L-15ft H	Ro-Ro	Clearance with major US ports	4-8 axles railcar no shortage
300	150tons (340,00lbs) 21ft W-27ft L-30ft H	Ro-Ro / MPP	Exceeds limits in Galveston, Hueneme	8 axles railcar no shortage
500	300tons (661,400lbs) 45ftW-25ftL-30ftH	MPP	Exceeds limits in Charleston, Galveston, Hueneme, Brunswick.	12-16 axles railcar Shortage in the market.
750	400tons(881,850lbs) 56ftW-40ftL-45ftH	MPP	Only on heavy cargo terminals and subject to GBP.	18-20 axles Schnabel cars. Only 10 available in the US.